

Responsible Leadership Reading List

[View Online](#)

1.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

2.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

3.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

4.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

5.

Guerrero L, Rowe WG. Case: Goedehoop: Social issues become strategic. In: Cases in Leadership. 3rd Revised edition. Thousand Oaks: SAGE Publications Inc; 2012. p. 301–16.

6.

Daft RL. Leadership Experience. 7th edition. Mason, OH: Cengage Learning, Inc; 2017.

7.

Edgecliffe-Johnson A. Beyond the bottom line: should business put purpose before profit? [Internet]. Financial Times; 2019. Available from: <https://www.ft.com/content/a84647f8-0d0b-11e9-a3aa-118c761d2745>

8.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

9.

Daft RL. Leadership Experience. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

10.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

11.

Micewski ER, Troy C. Business Ethics – Deontologically Revisited. Journal of Business Ethics. 2007 Mar 14;72(1):17–25.

12.

Koehn D. East Meets West: Toward a Universal Ethic of Virtue for Global Business. Journal of Business Ethics. 2013 Sep;116(4):703–15.

13.

Zane D, Irwin J, Walker Reczek R. Why Companies Are Blind to Child Labor [Internet]. Harvard business review. Harvard Business Review; Available from: <https://hbr.org/2016/01/why-companies-are-blind-to-child-labor>

14.

Bos R ten, Willmott H. Towards a Post-Dualistic Business Ethics: Interweaving Reason and Emotion in Working Life. *Journal of Management Studies*. 2001 Sep;38(6):769–93.

15.

Crane A, Matten D. *Business Ethics*. 4th Revised edition. Oxford: Oxford University Press; 2016.

16.

Crane A, Matten D. *Business Ethics*. 4th Revised edition. Oxford: Oxford University Press; 2016.

17.

Daft RL. *Leadership Experience*. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

18.

Gellerman SW. Why 'good' managers make bad ethical choices. In: *Harvard business review on corporate ethics* [Internet]. Boston: Harvard Business School Publishing; 2003. p. 49–66. Available from: <https://hbr.org/1986/07/why-good-managers-make-bad-ethical-choices>

19.

Banaji MR, Bazerman MH, Chugh D. How (un)ethical are you? Available from: <https://hbr.org/2003/12/how-unethical-are-you>

20.

Badaracco JL. How to Tackle Your Toughest Decisions. *Harvard Business Review*.

21.

Bazerman MH, Tenbrunsel AE. Ethical Breakdowns. Available from:

<https://hbr.org/2011/04/ethical-breakdowns>

22.

Ghoshal S. Bad Management Theories Are Destroying Good Management Practices. *Academy of Management Learning & Education*. 2005 Mar;4(1):75–91.

23.

Schwartz MS. Ethical Decision-Making Theory: An Integrated Approach. *Journal of Business Ethics*. 2016 Dec;139(4):755–76.

24.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

25.

Valente M. Case: TerraCycle (in Chapter 4). In: *Corporate Social Responsibility*. Cambridge: Cambridge University Press; 2017. p. 105–6.

26.

Daft RL. *Leadership Experience*. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

27.

Yukl GA. Chapter 1: Introduction and overview. In: *Leadership in Organizations Global Edition* [Internet]. 8th edition. Harlow: Pearson Education Limited; 2012. p. 17–23. Available from: <https://www-vlebooks-com.ezproxy.library.qmul.ac.uk/vleweb/Product/Index/436449?page=0>

28.

Daft RL, Lane PG. *The leadership experience*. Seventh edition. Boston, MA, USA: Cengage Learning; 2018.

29.

Bryman A, Collinson D, Grint K, Jackson B, Uhl-Bien M. The SAGE handbook of leadership [Internet]. London: SAGE; 2011. Available from: <http://ezproxy.library.qmul.ac.uk/login?url=https://www.vlebooks.com/product/openreader?id=QMUL&acclid=7275356&isbn=9781529783872&uid=^u>

30.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

31.

Rasche A, Morsing M, Moon J. Case: Volkswagen (in Chapter 1). In: Corporate Social Responsibility [Internet]. Cambridge: Cambridge University Press; 2017. p. 22–5. Available from: <https://books.google.co.uk/books?id=EDAoDgAAQBAJ&pg=PA22&lpg=PA22&dq=volkswagen:+engineering+and+the+truth+rasche&source=bl&ots=eOpYifohkW&sig=TakepYCcTCDmgL6puQtFblpk9s&hl=en&sa=X&ved=2ahUKEwiWhcTGnubfAhVwRxUIHTXjBn8Q6AEwBnoECAIQAAQ#v=onepage&q=volkswagen%3A%20engineering%20and%20the%20truth%20rasche&f=false>

32.

Daft RL. Leadership Experience. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

33.

Daft RL. Leadership Experience. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

34.

UHL-BIEN M, CARSTEN MK. Being Ethical When the Boss is Not. Organizational Dynamics. 2007 Jan;36(2):187–201.

35.

Uhl-Bien M, Riggio RE, Lowe KB, Carsten MK. Followership theory: A review and research agenda. *The Leadership Quarterly*. 2014 Feb;25(1):83–104.

36.

Kelley RE. In Praise of Followers. 1988; Available from: <https://hbr.org/1988/11/in-praise-of-followers>

37.

Bolden R. Distributed Leadership in Organizations: A Review of Theory and Research. *International Journal of Management Reviews*. 2011 Sep;13(3):251–69.

38.

Carsten MK, Uhl-Bien M, West BJ, Patera JL, McGregor R. Exploring social constructions of followership: A qualitative study. *The Leadership Quarterly*. 2010 Jun;21(3):543–62.

39.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

40.

Daft RL. *Leadership Experience*. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

41.

Iszatt-White M. Chapter 2: Mapping the terrain of responsible leadership: Something old, something new, something borrowed, something green. In: *Responsible Leadership* [Internet]. London: Taylor & Francis Ltd; 2016. p. 23–39. Available from: <https://www.taylorfrancis.com/books/9781315679822>

42.

Kellerman B. Bad Leadership: What it is, how it happens, why it matters. Chapters 1 & 2. In: *Bad Leadership* [Internet]. Harvard Business Review Press; 2004. p. 3–28. Available

from: <https://ebookcentral.proquest.com/lib/gmul-ebooks/detail.action?docID=5181979>

43.

Pless NM, Maak T. Responsible Leadership: Pathways to the Future. *Journal of Business Ethics*. 2011 Jan;98(S1):3-13.

44.

Lemoine GJ, Hartnell CA, Leroy H. Taking Stock of Moral Approaches to Leadership: An Integrative Review of Ethical, Authentic, and Servant Leadership. *Academy of Management Annals*. 2019 Jan;13(1):148-87.

45.

Kolko J. The authenticity problem. *interactions*. 2009 Nov 1;16(6).

46.

Badaracco JL. We don't need another hero. In: *Harvard business review on corporate ethics* [Internet]. Boston: Harvard Business School Publishing; 2003. p. 1-18. Available from: <https://hbr.org/2001/09/we-dont-need-another-hero>

47.

Crane A, Matten D. *Business Ethics*. 4th Revised edition. Oxford: Oxford University Press; 2016.

48.

Gentile MC. Educating for Values-Driven Leadership: Giving Voice to Values. Case exercise: Tale of Two Cities. In: *Giving voice to values: how to speak your mind when you know what's right* [Internet]. New Haven: Yale University Press; 2010. p. 3-30. Available from: <https://ebookcentral.proquest.com/lib/gmul-ebooks/detail.action?docID=3420959>

49.

Gentile MC. Educating for Values-Driven Leadership: Giving Voice to Values. Chapters 1 and 2. In: *Giving voice to values: how to speak your mind when you know what's right*

[Internet]. New Haven: Yale University Press; 2010. p. 3–30. Available from: <https://ebookcentral.proquest.com/lib/qmul-ebooks/detail.action?docID=3420959>

50.

Yukl GA. Chapter 13: Ethical leadership. In: Leadership in Organizations Global Edition [Internet]. 8th edition. Harlow: Pearson Education Limited; 2012. p. 328–46. Available from: <http://ezproxy.library.qmul.ac.uk/login?url=http://www.vlebooks.com/vleweb/product/openreader?id=QMUL&isbn=9780273765707&uid=^u>

51.

Gaines-Ross L. Gaines-Ross, L. (2016) Is It Safe for CEOs to Voice Strong Political Opinions? Harvard Business Review. 2016; Available from: <https://hbr.org/2016/06/is-it-safe-for-ceos-to-voice-strong-political-opinions>

52.

Sims RR, Brinkman J. Leaders as Moral Role Models: The Case of John Gutfreund at Salomon Brothers. Journal of Business Ethics. 2002 Feb;35(4):327–39.

53.

Chatterji AK, Toffel MW. The Power of C.E.O. Activism. 2016 Apr 1; Available from: <https://www.nytimes.com/2016/04/03/opinion/sunday/the-power-of-ceo-activism.html>

54.

Chatterji AK, Toffel MW. Assessing the Impact of CEO Activism. Available from: <https://journals.sagepub.com/doi/10.1177/1086026619848144>

55.

Jackson B, Parry KW. A very short, fairly interesting and reasonably cheap book about studying leadership. Third edition. Los Angeles: SAGE; 2018.

56.

Guerrero L, Rowe WG. Case: Marimekko. In: Cases in Leadership. 3rd Revised edition. Thousand Oaks: SAGE Publications Inc; 2012. p. 425–35.

57.

Daft RL. Leadership Experience. 7th edition. Mason, OH: Cengage Learning, Inc; 2016.

58.

Carli LL, Eagly AH. Chapter 8: Gender and leadership. In: SAGE Handbook of Leadership [Internet]. London: SAGE Publications Ltd; 2011. p. 103–17. Available from: <https://www.dawsonera.com/abstract/9781446209875>

59.

Yukl GA. Chapter 14: Cross-cultural leadership and diversity. In: Leadership in Organizations Global Edition [Internet]. 8th edition. Harlow: Pearson Education Limited; 2012. p. 347–66. Available from: <https://www.vlebooks-com.ezproxy.library.qmul.ac.uk/vleweb/Product/Index/436449?page=0>

60.

Athanasopoulou A, Moss Cowan A, Smets M, Morris T. In Interviews, Female CEOs Say They Don't Expect Much Support — at Home or at Work [Internet]. Available from: <https://hbr.org/2018/06/in-interviews-female-ceos-say-they-dont-expect-much-support-at-home-or-at-work>

61.

Hoobler JM, Masterson CR, Nkomo SM, Michel EJ. The Business Case for Women Leaders: Meta-Analysis, Research Critique, and Path Forward. *Journal of Management*. 2018 Jul;44(6):2473–99.

62.

Ashley L, Empson L. Understanding social exclusion in elite professional service firms: field level dynamics and the 'professional project'. *Work, Employment and Society*. 2017 Apr;31(2):211–29.

63.

"I Try to Spark New Ideas" - Interview with IMF Managing Director Christine Lagarde [Internet]. Available from: <https://hbr.org/2013/11/i-try-to-spark-new-ideas>

64.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

65.

Guerrero L, Rowe WG. Case: Tata: Leadership with trust. In: Cases in Leadership. 3rd Revised edition. Thousand Oaks: SAGE Publications Inc; 2012. p. 448-63.

66.

Carroll A. A history of corporate social responsibility: Concepts and practices. In: Oxford Handbook of Corporate Social Responsibility [Internet]. Oxford: Oxford University Press; 2009. p. 19-46. Available from: <http://ezproxy.library.qmul.ac.uk/login?url=https://www.vlebooks.com/product/openreader?id=QMUL&acclid=7275356&isbn=9780191549571&uid=^u>

67.

Matten D, Moon J. "Implicit" and "Explicit" CSR: A Conceptual Framework for a Comparative Understanding of Corporate Social Responsibility. Academy of Management Review. 2008 Apr;33(2):404-24.

68.

Stout LA. The problem of corporate purpose. 2012; Available from: https://www.brookings.edu/wp-content/uploads/2016/06/Stout_Corporate-Issues.pdf

69.

Parmar BL, Freeman RE, Harrison JS, Wicks AC, Purnell L, de Colle S. Stakeholder theory: The state of art. The Academy of Management Annals. 2010 Jan;4(1):403-45.

70.

Moody-Stuart M. Responsible Leadership [Internet]. Routledge; 2017. Available from: <https://www.taylorfrancis.com/books/9781351277150>

71.

Acquier A, Gond JP, Pasquero J. Rediscovering Howard R. Bowen's Legacy. *Business & Society*. 2011 Dec;50(4):607-46.

72.

Bansal P, Song HC. Similar But Not the Same: Differentiating Corporate Sustainability from Corporate Responsibility. *Academy of Management Annals*. 2017 Jan;11(1):105-49.

73.

Chin MK, Hambrick DC, Treviño LK. Political Ideologies of CEOs. *Administrative Science Quarterly*. 2013 Jun;58(2):197-232.

74.

Gond et al. (2018) How ESG engagement creates value for investors and companies. Principles for Responsible Investment [Internet]. Available from: <https://www.unpri.org/download?ac=4637>

75.

Crane A, Matten D. *Business Ethics*. 4th Revised edition. Oxford: Oxford University Press; 2016.

76.

Hansen HK. Case: Siemens AG (in Chapter 16). In: *Corporate Social Responsibility*. Cambridge: Cambridge University Press; 2017. p. 421-6.

77.

Crane A, Matten D. Business Ethics. 4th Revised edition. Oxford: Oxford University Press; 2016.

78.

Michael E. P, Mark R. K. Strategy and society: The link between competitive advantage and corporate social responsibility. 2006;84.

79.

Porter ME, Kramer MR. Creating shared value: How to reinvent capitalism and unleash a wave of innovation and growth. 2011;89(1-2). Available from: https://qmul-summon-serialssolutions-com.ezproxy.library.qmul.ac.uk/#!/search?bookMark=ePnHCXMwZV3LCslwEOyhggr-w168WUIbW603EcUP0HPZJukDtIWm1d93NxapeMlpkkvCZAdmd-bOAtmbXXe2h0u5Iyacjily5qRHWxfVBZiS3dbA8631HsrmbV0Dra6s7xok2gCNyJzAA9LX0Nd3jaYEhBc-NTQ5VN8IUQsoSMJyo8wkpzvUC8ft2p7Y9nY-XY8Xb0gZ8AqSQ0RCkh4K-hEphz z3VbxTqjVCKutDkQTox0JmMXekqnAnUAsVqUDSL-hvtIjKEsfurj_nMqWn_C66FiUO9vam1jxhKT0EG26rDhOO51r-bGBTOjFxbg0xv7jVCDeEUtjiWLabP_gb5S5zhQ

80.

Kaplan RS. What to Ask the Person in the Mirror. Available from: https://qmul.summon.serialssolutions.com/#!/search?bookMark=ePnHCXMwbV1PC4lwFPdgZIFfIXYouiSUc24el4o-QJ3H5lQkMnH6_XtvGnjoMjb4bYw3-L297f1Ze6FC3-ymdzFcxp8xYTCnyKUXYG2kFHTUyttiomerSf4iyLwKzSevum6Ru3Ohddx26Ci5KOJMi9Py-G4A9n7fr43KPpqoBUQXaikaMF0xolSm8DYicCuiUPOMs06eUa6NyzkwSc33UICbUGDDptWFFGgsjYo35A_fjuj9uliBxfEZXTQHWuMTgUYwXxXrKuxGJZC4xm0KD7hqVGqyVZ7CMelzfgoA7zHBTdUloLNrf9g98M23AqUTZjkn5E9c9AvMLmcM

81.

Chun R, Argandoña A, Choirat C, Siegel DS. Corporate Reputation: Being Good and Looking Good. Business & Society. 2019 Feb 8;

82.

Paine LS. Managing for organizational integrity. In: Harvard business review on corporate ethics [Internet]. Boston: Harvard Business School Publishing; 2003. p. 85–112. Available from: <https://hbr.org/1994/03/managing-for-organizational-integrity>

83.

Crane A, Palazzo G, Spence LJ, Matten D. Contesting the Value of "Creating Shared Value". *California Management Review*. 2014 Feb;56(2):130–53.

84.

O'Dwyer B. The Case of Sustainability Assurance: Constructing a New Assurance Service. *SSRN Electronic Journal*. 2011;

85.

Crane A, Glozer S. Researching Corporate Social Responsibility Communication: Themes, Opportunities and Challenges. *Journal of Management Studies*. 2016 Nov;53(7):1223–52.

86.

Brown JA, Clark C, Buono AF. The United Nations Global Compact: Engaging Implicit and Explicit CSR for Global Governance. *Journal of Business Ethics*. 2018 Feb;147(4):721–34.

87.

Margolis JD, Walsh JP. Misery Loves Companies: Rethinking Social Initiatives by Business. *Administrative Science Quarterly*. 2003 Jun;48(2).

88.

Margolis JD, Elfenbein HA, Walsh JP. Does it Pay to Be Good...And Does it Matter? A Meta-Analysis of the Relationship between Corporate Social and Financial Performance. *SSRN Electronic Journal*. 2009;