

Responsible Leadership Reading List

[View Online](#)

1.

Crane, A., Matten, D.: Business Ethics. Oxford University Press, Oxford (2016).

2.

Jackson, B., Parry, K.W.: A very short, fairly interesting and reasonably cheap book about studying leadership. SAGE, Los Angeles (2018).

3.

Jackson, B., Parry, K.W.: A very short, fairly interesting and reasonably cheap book about studying leadership. SAGE, Los Angeles (2018).

4.

Crane, A., Matten, D.: Business Ethics. Oxford University Press, Oxford (2016).

5.

Guerrero, L., Rowe, W.G.: Case: Goedeheop: Social issues become strategic. In: Cases in Leadership. pp. 301–316. SAGE Publications Inc, Thousand Oaks (2012).

6.

Daft, R.L.: Leadership Experience. Cengage Learning, Inc, Mason, OH (2017).

7.

Edgecliffe-Johnson, A.: Beyond the bottom line: should business put purpose before profit?, <https://www.ft.com/content/a84647f8-0d0b-11e9-a3aa-118c761d2745>.
<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0>.

8.

Crane, A., Matten, D.: Business Ethics. Oxford University Press, Oxford (2016).

9.

Daft, R.L.: Leadership Experience. Cengage Learning, Inc, Mason, OH (2016).

10.

Crane, A., Matten, D.: Business Ethics. Oxford University Press, Oxford (2016).

11.

Micewski, E.R., Troy, C.: Business Ethics – Deontologically Revisited. Journal of Business Ethics. 72, 17–25 (2007). <https://doi.org/10.1007/s10551-006-9152-z>.

12.

Koehn, D.: East Meets West: Toward a Universal Ethic of Virtue for Global Business. Journal of Business Ethics. 116, 703–715 (2013). <https://doi.org/10.1007/s10551-013-1816-x>.

13.

Zane, D., Irwin, J., Walker Reczek, R.: Why Companies Are Blind to Child Labor, <https://hbr.org/2016/01/why-companies-are-blind-to-child-labor>.
<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0>.

14.

Bos, R. ten, Willmott, H.: Towards a Post-Dualistic Business Ethics: Interweaving Reason and Emotion in Working Life. *Journal of Management Studies*. 38, 769–793 (2001).
<https://doi.org/10.1111/1467-6486.00258>.

15.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

16.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

17.

Daft, R.L.: *Leadership Experience*. Cengage Learning, Inc, Mason, OH (2016).

18.

Gellerman, S.W.: Why 'good' managers make bad ethical choices. In: *Harvard business review on corporate ethics*. pp. 49–66. Harvard Business School Publishing, Boston (2003).

19.

Banaji, M.R., Bazerman, M.H., Chugh, D.: How (un)ethical are you?
[https://doi.org/https://s3.amazonaws.com/assets.cce.cornell.edu/attachments/25157/HBR_How_\(Un\)ethical_Are_You.pdf?1502988080](https://doi.org/https://s3.amazonaws.com/assets.cce.cornell.edu/attachments/25157/HBR_How_(Un)ethical_Are_You.pdf?1502988080).

20.

Badaracco, J.L.: *How to Tackle Your Toughest Decisions*. Harvard Business Review.
<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?!language=en-gb&titleType=JOURNALS&beginPage=0>.

21.

Bazerman, M.H., Tenbrunsel, A.E.: *Ethical Breakdowns*.

22.

Ghoshal, S.: Bad Management Theories Are Destroying Good Management Practices. *Academy of Management Learning & Education*. 4, 75–91 (2005). <https://doi.org/10.5465/amle.2005.16132558>.

23.

Schwartz, M.S.: Ethical Decision-Making Theory: An Integrated Approach. *Journal of Business Ethics*. 139, 755–776 (2016). <https://doi.org/10.1007/s10551-015-2886-8>.

24.

Jackson, B., Parry, K.W.: A very short, fairly interesting and reasonably cheap book about studying leadership. SAGE, Los Angeles (2018).

25.

Valente, M.: Case: TerraCycle (in Chapter 4). In: *Corporate Social Responsibility*. pp. 105–106. Cambridge University Press, Cambridge (2017).

26.

Daft, R.L.: *Leadership Experience*. Cengage Learning, Inc, Mason, OH (2016).

27.

Yukl, G.A.: Chapter 1: Introduction and overview. In: *Leadership in Organizations Global Edition*. pp. 17–23. Pearson Education Limited, Harlow (2012).

28.

Daft, R.L., Lane, P.G.: *The leadership experience*. Cengage Learning, Boston, MA, USA (2018).

29.

Bryman, A., Collinson, D., Grint, K., Jackson, B., Uhl-Bien, M.: The SAGE handbook of leadership. SAGE, London (2011).

30.

Jackson, B., Parry, K.W.: A very short, fairly interesting and reasonably cheap book about studying leadership. SAGE, Los Angeles (2018).

31.

Rasche, A., Morsing, M., Moon, J.: Case: Volkswagen (in Chapter 1). In: Corporate Social Responsibility. pp. 22–25. Cambridge University Press, Cambridge (2017).

32.

Daft, R.L.: Leadership Experience. Cengage Learning, Inc, Mason, OH (2016).

33.

Daft, R.L.: Leadership Experience. Cengage Learning, Inc, Mason, OH (2016).

34.

UHL-BIEN, M., CARSTEN, M.K.: Being Ethical When the Boss is Not. Organizational Dynamics. 36, 187–201 (2007). <https://doi.org/10.1016/j.orgdyn.2007.03.006>.

35.

Uhl-Bien, M., Riggio, R.E., Lowe, K.B., Carsten, M.K.: Followership theory: A review and research agenda. The Leadership Quarterly. 25, 83–104 (2014). <https://doi.org/10.1016/j.leaqua.2013.11.007>.

36.

Kelley, R.E.: In Praise of Followers. (1988).

37.

Bolden, R.: Distributed Leadership in Organizations: A Review of Theory and Research. *International Journal of Management Reviews*. 13, 251–269 (2011). <https://doi.org/10.1111/j.1468-2370.2011.00306.x>.

38.

Carsten, M.K., Uhl-Bien, M., West, B.J., Patera, J.L., McGregor, R.: Exploring social constructions of followership: A qualitative study. *The Leadership Quarterly*. 21, 543–562 (2010). <https://doi.org/10.1016/j.leaqua.2010.03.015>.

39.

Jackson, B., Parry, K.W.: A very short, fairly interesting and reasonably cheap book about studying leadership. SAGE, Los Angeles (2018).

40.

Daft, R.L.: *Leadership Experience*. Cengage Learning, Inc, Mason, OH (2016).

41.

Iszatt-White, M.: Chapter 2: Mapping the terrain of responsible leadership: Something old, something new, something borrowed, something green. In: *Responsible Leadership*. pp. 23–39. Taylor & Francis Ltd, London (2016).

42.

Kellerman, B.: Bad Leadership: What it is, how it happens, why it matters. Chapters 1 & 2. In: *Bad Leadership*. pp. 3–28. Harvard Business Review Press (2004).

43.

Pless, N.M., Maak, T.: Responsible Leadership: Pathways to the Future. *Journal of Business Ethics*. 98, 3–13 (2011). <https://doi.org/10.1007/s10551-011-1114-4>.

44.

Lemoine, G.J., Hartnell, C.A., Leroy, H.: Taking Stock of Moral Approaches to Leadership: An Integrative Review of Ethical, Authentic, and Servant Leadership. *Academy of Management Annals*. 13, 148–187 (2019). <https://doi.org/10.5465/annals.2016.0121>.

45.

Kolko, J.: The authenticity problem. *interactions*. 16, (2009).
<https://doi.org/10.1145/1620693.1620713>.

46.

Badaracco, J.L.: We don't need another hero. In: *Harvard business review on corporate ethics*. pp. 1–18. Harvard Business School Publishing, Boston (2003).

47.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

48.

Gentile, M.C.: Educating for Values-Driven Leadership: Giving Voice to Values. Case exercise: Tale of Two Cities. In: *Giving voice to values: how to speak your mind when you know what's right*. pp. 3–30. Yale University Press, New Haven (2010).

49.

Gentile, M.C.: Educating for Values-Driven Leadership: Giving Voice to Values. Chapters 1 and 2. In: *Giving voice to values: how to speak your mind when you know what's right*. pp. 3–30. Yale University Press, New Haven (2010).

50.

Yukl, G.A.: Chapter 13: Ethical leadership. In: *Leadership in Organizations Global Edition*. pp. 328–346. Pearson Education Limited, Harlow (2012).

51.

Gaines-Ross, L.: Gaines-Ross, L. (2016) Is It Safe for CEOs to Voice Strong Political

Opinions? Harvard Business Review. (2016).

52.

Sims, R.R., Brinkman, J.: Leaders as Moral Role Models: The Case of John Gutfreund at Salomon Brothers. *Journal of Business Ethics*. 35, 327–339 (2002).
<https://doi.org/10.1023/A:1013826126058>.

53.

Chatterji, A.K., Toffel, M.W.: *The Power of C.E.O. Activism*. (2016).

54.

Chatterji, A.K., Toffel, M.W.: *Assessing the Impact of CEO Activism*.

55.

Jackson, B., Parry, K.W.: *A very short, fairly interesting and reasonably cheap book about studying leadership*. SAGE, Los Angeles (2018).

56.

Guerrero, L., Rowe, W.G.: Case: Marimekko. In: *Cases in Leadership*. pp. 425–435. SAGE Publications Inc, Thousand Oaks (2012).

57.

Daft, R.L.: *Leadership Experience*. Cengage Learning, Inc, Mason, OH (2016).

58.

Carli, L.L., Eagly, A.H.: Chapter 8: Gender and leadership. In: *SAGE Handbook of Leadership*. pp. 103–117. SAGE Publications Ltd, London (2011).

59.

Yukl, G.A.: Chapter 14: Cross-cultural leadership and diversity. In: Leadership in Organizations Global Edition. pp. 347–366. Pearson Education Limited, Harlow (2012).

60.

Athanasopoulou, A., Moss Cowan, A., Smets, M., Morris, T.: In Interviews, Female CEOs Say They Don't Expect Much Support — at Home or at Work, <https://hbr.org/2018/06/in-interviews-female-ceos-say-they-dont-expect-much-support-at-home-or-at-work>.

61.

Hoobler, J.M., Masterson, C.R., Nkomo, S.M., Michel, E.J.: The Business Case for Women Leaders: Meta-Analysis, Research Critique, and Path Forward. *Journal of Management*. 44, 2473–2499 (2018). <https://doi.org/10.1177/0149206316628643>.

62.

Ashley, L., Empson, L.: Understanding social exclusion in elite professional service firms: field level dynamics and the 'professional project'. *Work, Employment and Society*. 31, 211–229 (2017). <https://doi.org/10.1177/0950017015621480>.

63.

"I Try to Spark New Ideas" - Interview with IMF Managing Director Christine Lagarde, <https://hbr.org/2013/11/i-try-to-spark-new-ideas>.

64.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

65.

Guerrero, L., Rowe, W.G.: Case: Tata: Leadership with trust. In: *Cases in Leadership*. pp. 448–463. SAGE Publications Inc, Thousand Oaks (2012).

66.

Carroll, A.: A history of corporate social responsibility: Concepts and practices. In: Oxford Handbook of Corporate Social Responsibility. pp. 19–46. Oxford University Press, Oxford (2009).

67.

Matten, D., Moon, J.: "Implicit" and "Explicit" CSR: A Conceptual Framework for a Comparative Understanding of Corporate Social Responsibility. *Academy of Management Review*. 33, 404–424 (2008). <https://doi.org/10.5465/amr.2008.31193458>.

68.

Stout, L.A.: The problem of corporate purpose. (2012).

69.

Parmar, B.L., Freeman, R.E., Harrison, J.S., Wicks, A.C., Purnell, L., de Colle, S.: Stakeholder theory: The state of art. *The Academy of Management Annals*. 4, 403–445 (2010). https://doi.org/https://www.researchgate.net/publication/235458104_Stakeholder_Theory_The_State_of_the_Art.

70.

Moody-Stuart, M.: Responsible Leadership. Routledge (2017). <https://doi.org/10.4324/9781351277167>.

71.

Acquier, A., Gond, J.-P., Pasquero, J.: Rediscovering Howard R. Bowen's Legacy. *Business & Society*. 50, 607–646 (2011). <https://doi.org/10.1177/0007650311419251>.

72.

Bansal, P., Song, H.-C.: Similar But Not the Same: Differentiating Corporate Sustainability from Corporate Responsibility. *Academy of Management Annals*. 11, 105–149 (2017). https://doi.org/https://www.researchgate.net/publication/315345356_Similar_But_Not_the_Same_Differentiating_Corporate_Sustainability_from_Corporate_Responsibility.

73.

Chin, M.K., Hambrick, D.C., Treviño, L.K.: Political Ideologies of CEOs. *Administrative Science Quarterly*. 58, 197–232 (2013). <https://doi.org/10.1177/0001839213486984>.

74.

Gond et al. (2018) How ESG engagement creates value for investors and companies. *Principles for Responsible Investment*, <https://www.unpri.org/download?ac=4637>.

75.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

76.

Hansen, H.K.: Case: Siemens AG (in Chapter 16). In: *Corporate Social Responsibility*. pp. 421–426. Cambridge University Press, Cambridge (2017).

77.

Crane, A., Matten, D.: *Business Ethics*. Oxford University Press, Oxford (2016).

78.

Michael E., P., Mark R., K.: Strategy and society: The link between competitive advantage and corporate social responsibility. 84, (2006).
<https://doi.org/http://sustainability.psu.edu/fieldguide/wp-content/uploads/2015/08/Strategy-and-Society-The-link-between-competitive-andvantage-and-corporate-social-responsibility.pdf>.

79.

Porter, M.E., Kramer, M.R.: Creating shared value: How to reinvent capitalism and unleash a wave of innovation and growth. 89, (2011).

80.

Kaplan, R.S.: What to Ask the Person in the Mirror.

81.

Chun, R., Argandoña, A., Choirat, C., Siegel, D.S.: Corporate Reputation: Being Good and Looking Good. *Business & Society*. (2019). <https://doi.org/10.1177/0007650319826520>.

82.

Paine, L.S.: Managing for organizational integrity. In: *Harvard business review on corporate ethics*. pp. 85–112. Harvard Business School Publishing, Boston (2003).

83.

Crane, A., Palazzo, G., Spence, L.J., Matten, D.: Contesting the Value of "Creating Shared Value". *California Management Review*. 56, 130–153 (2014). <https://doi.org/10.1525/cmr.2014.56.2.130>.

84.

O'Dwyer, B.: The Case of Sustainability Assurance: Constructing a New Assurance Service. *SSRN Electronic Journal*. (2011). <https://doi.org/https://onlinelibrary.wiley.com/doi/full/10.1111/j.1911-3846.2011.01108.x>.

85.

Crane, A., Glozer, S.: Researching Corporate Social Responsibility Communication: Themes, Opportunities and Challenges. *Journal of Management Studies*. 53, 1223–1252 (2016). <https://doi.org/10.1111/joms.12196>.

86.

Brown, J.A., Clark, C., Buono, A.F.: The United Nations Global Compact: Engaging Implicit and Explicit CSR for Global Governance. *Journal of Business Ethics*. 147, 721–734 (2018). <https://doi.org/10.1007/s10551-016-3382-5>.

87.

Margolis, J.D., Walsh, J.P.: Misery Loves Companies: Rethinking Social Initiatives by Business. *Administrative Science Quarterly*. 48, (2003). <https://doi.org/10.2307/3556659>.

88.

Margolis, J.D., Elfenbein, H.A., Walsh, J.P.: Does it Pay to Be Good...And Does it Matter? A Meta-Analysis of the Relationship between Corporate Social and Financial Performance. *SSRN Electronic Journal*. (2009).
https://doi.org/https://papers.ssrn.com/sol3/papers.cfm?abstract_id=1866371.