## Responsible Leadership Reading List



1.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

2.

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

3.

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

4.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

5.

Guerrero, L. & Rowe, W. G. Case: Goedehoop: Social issues become strategic. in Cases in Leadership 301–316 (SAGE Publications Inc, 2012).

6.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc, 2017).

Edgecliffe-Johnson, A. Beyond the bottom line: should business put purpose before profit? https://www.ft.com/content/a84647f8-0d0b-11e9-a3aa-118c761d2745 (2019) doi:http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0.

8.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

9.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc., 2016).

10.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

11.

Micewski, E. R. & Troy, C. Business Ethics – Deontologically Revisited. Journal of Business Ethics **72**, 17–25 (2007).

12.

Koehn, D. East Meets West: Toward a Universal Ethic of Virtue for Global Business. Journal of Business Ethics **116**, 703–715 (2013).

13.

Zane, D., Irwin, J. & Walker Reczek, R. Why Companies Are Blind to Child Labor. Harvard business review https://hbr.org/2016/01/why-companies-are-blind-to-child-labor doi:http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0.

14.

Bos, R. ten & Willmott, H. Towards a Post-Dualistic Business Ethics: Interweaving Reason and Emotion in Working Life. Journal of Management Studies **38**, 769–793 (2001).

15.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

16.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

17.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc, 2016).

18.

Gellerman, S. W. Why 'good' managers make bad ethical choices. in Harvard business review on corporate ethics 49–66 (Harvard Business School Publishing, 2003).

19.

Banaji, M. R., Bazerman, M. H. & Chugh, D. How (un)ethical are you? doi:https://s3.amazonaws.com/assets.cce.cornell.edu/attachments/25157/HBR\_How\_(Un)ethical Are You.pdf?1502988080.

20.

Badaracco, J. L. How to Tackle Your Toughest Decisions. Harvard Business Review doi:http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0.

21.

Bazerman, M. H. & Tenbrunsel, A. E. Ethical Breakdowns.

Ghoshal, S. Bad Management Theories Are Destroying Good Management Practices. Academy of Management Learning & Education 4, 75–91 (2005).

23.

Schwartz, M. S. Ethical Decision-Making Theory: An Integrated Approach. Journal of Business Ethics **139**, 755–776 (2016).

24.

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

25.

Valente, M. Case: TerraCycle (in Chapter 4). in Corporate Social Responsibility 105–106 (Cambridge University Press, 2017).

26.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc., 2016).

27.

Yukl, G. A. Chapter 1: Introduction and overview. in Leadership in Organizations Global Edition 17–23 (Pearson Education Limited, 2012).

28.

Daft, R. L. & Lane, P. G. The leadership experience. (Cengage Learning, 2018).

29.

Bryman, A., Collinson, D., Grint, K., Jackson, B. & Uhl-Bien, M. The SAGE handbook of leadership. (SAGE, 2011).

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

31.

Rasche, A., Morsing, M. & Moon, J. Case: Volkswagen (in Chapter 1). in Corporate Social Responsibility 22–25 (Cambridge University Press, 2017).

32.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc, 2016).

33.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc, 2016).

34.

UHL-BIEN, M. & CARSTEN, M. K. Being Ethical When the Boss is Not. Organizational Dynamics **36**, 187–201 (2007).

35.

Uhl-Bien, M., Riggio, R. E., Lowe, K. B. & Carsten, M. K. Followership theory: A review and research agenda. The Leadership Quarterly **25**, 83–104 (2014).

36.

Kelley, R. E. In Praise of Followers. (1988).

37.

Bolden, R. Distributed Leadership in Organizations: A Review of Theory and Research. International Journal of Management Reviews **13**, 251–269 (2011).

Carsten, M. K., Uhl-Bien, M., West, B. J., Patera, J. L. & McGregor, R. Exploring social constructions of followership: A qualitative study. The Leadership Quarterly **21**, 543–562 (2010).

39.

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

40.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc, 2016).

41.

Iszatt-White, M. Chapter 2: Mapping the terrain of responsible leadership: Something old, something new, something borrowed, something green. in Responsible Leadership 23–39 (Taylor & Francis Ltd, 2016).

42.

Kellerman, B. Bad Leadership: What it is, how it happens, why it matters. Chapters 1 & 2. in Bad Leadership 3–28 (Harvard Business Review Press, 2004).

43.

Pless, N. M. & Maak, T. Responsible Leadership: Pathways to the Future. Journal of Business Ethics **98**, 3–13 (2011).

44.

Lemoine, G. J., Hartnell, C. A. & Leroy, H. Taking Stock of Moral Approaches to Leadership: An Integrative Review of Ethical, Authentic, and Servant Leadership. Academy of Management Annals **13**, 148–187 (2019).

Kolko, J. The authenticity problem. interactions 16, (2009).

46.

Badaracco, J. L. We don't need another hero. in Harvard business review on corporate ethics 1–18 (Harvard Business School Publishing, 2003).

47.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

48

Gentile, M. C. Educating for Values-Driven Leadership: Giving Voice to Values. Case exercise: Tale of Two Cities. in Giving voice to values: how to speak your mind when you know what's right 3–30 (Yale University Press, 2010).

49.

Gentile, M. C. Educating for Values-Driven Leadership: Giving Voice to Values. Chapters 1 and 2. in Giving voice to values: how to speak your mind when you know what's right 3–30 (Yale University Press, 2010).

50.

Yukl, G. A. Chapter 13: Ethical leadership. in Leadership in Organizations Global Edition 328–346 (Pearson Education Limited, 2012).

51.

Gaines-Ross, L. Gaines-Ross, L. (2016) Is It Safe for CEOs to Voice Strong Political Opinions? Harvard Business Review. (2016).

52.

Sims, R. R. & Brinkman, J. Leaders as Moral Role Models: The Case of John Gutfreund at

Salomon Brothers. Journal of Business Ethics 35, 327–339 (2002).

53.

Chatterji, A. K. & Toffel, M. W. The Power of C.E.O. Activism. (2016).

54.

Chatterji, A. K. & Toffel, M. W. Assessing the Impact of CEO Activism.

55.

Jackson, B. & Parry, K. W. A very short, fairly interesting and reasonably cheap book about studying leadership. (SAGE, 2018).

56.

Guerrero, L. & Rowe, W. G. Case: Marimekko. in Cases in Leadership 425–435 (SAGE Publications Inc, 2012).

57.

Daft, R. L. Leadership Experience. (Cengage Learning, Inc., 2016).

58.

Carli, L. L. & Eagly, A. H. Chapter 8: Gender and leadership. in SAGE Handbook of Leadership 103–117 (SAGE Publications Ltd, 2011).

59.

Yukl, G. A. Chapter 14: Cross-cultural leadership and diversity. in Leadership in Organizations Global Edition 347–366 (Pearson Education Limited, 2012).

60.

Athanasopoulou, A., Moss Cowan, A., Smets, M. & Morris, T. In Interviews, Female CEOs Say They Don't Expect Much Support — at Home or at Work. https://hbr.org/2018/06/in-interviews-female-ceos-say-they-dont-expect-much-support-at-home-or-at-work.

61.

Hoobler, J. M., Masterson, C. R., Nkomo, S. M. & Michel, E. J. The Business Case for Women Leaders: Meta-Analysis, Research Critique, and Path Forward. Journal of Management **44**, 2473–2499 (2018).

62.

Ashley, L. & Empson, L. Understanding social exclusion in elite professional service firms: field level dynamics and the 'professional project'. Work, Employment and Society **31**, 211–229 (2017).

63.

"I Try to Spark New Ideas" - Interview with IMF Managing Director Christine Lagarde. https://hbr.org/2013/11/i-try-to-spark-new-ideas.

64.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

65.

Guerrero, L. & Rowe, W. G. Case: Tata: Leadership with trust. in Cases in Leadership 448–463 (SAGE Publications Inc., 2012).

66.

Carroll, A. A history of corporate social responsibility: Concepts and practices. in Oxford Handbook of Corporate Social Responsibility 19–46 (Oxford University Press, 2009).

67.

Matten, D. & Moon, J. "Implicit" and "Explicit" CSR: A Conceptual Framework for a Comparative Understanding of Corporate Social Responsibility. Academy of Management Review **33**, 404–424 (2008).

68.

Stout, L. A. The problem of corporate purpose. (2012).

69.

Parmar, B. L. et al. Stakeholder theory: The state of art. The Academy of Management Annals **4**, 403–445 (2010).

70.

Moody-Stuart, M. Responsible Leadership. (Routledge, 2017). doi:10.4324/9781351277167.

71.

Acquier, A., Gond, J.-P. & Pasquero, J. Rediscovering Howard R. Bowen's Legacy. Business & Society **50**, 607–646 (2011).

72.

Bansal, P. & Song, H.-C. Similar But Not the Same: Differentiating Corporate Sustainability from Corporate Responsibility. Academy of Management Annals **11**, 105–149 (2017).

73.

Chin, M. K., Hambrick, D. C. & Treviño, L. K. Political Ideologies of CEOs. Administrative Science Quarterly **58**, 197–232 (2013).

74.

Gond et al. (2018) How ESG engagement creates value for investors and companies. Principles for Responsible Investment.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

76.

Hansen, H. K. Case: Siemens AG (in Chapter 16). in Corporate Social Responsibility 421–426 (Cambridge University Press, 2017).

77.

Crane, A. & Matten, D. Business Ethics. (Oxford University Press, 2016).

78.

Michael E., P. & Mark R., K. Strategy and society: The link between competitive advantage and corporate social responsibility. **84**, (2006).

79.

Porter, M. E. & Kramer, M. R. Creating shared value: How to reinvent capitalism and unleash a wave of innovation and growth. **89**, (2011).

80.

Kaplan, R. S. What to Ask the Person in the Mirror.

81.

Chun, R., Argandoña, A., Choirat, C. & Siegel, D. S. Corporate Reputation: Being Good and Looking Good. Business & Society (2019) doi:10.1177/0007650319826520.

82.

Paine, L. S. Managing for organizational integrity. in Harvard business review on corporate ethics 85–112 (Harvard Business School Publishing, 2003).

Crane, A., Palazzo, G., Spence, L. J. & Matten, D. Contesting the Value of "Creating Shared Value". California Management Review **56**, 130–153 (2014).

84.

O'Dwyer, B. The Case of Sustainability Assurance: Constructing a New Assurance Service. SSRN Electronic Journal (2011) doi:https://onlinelibrary.wiley.com/doi/full/10.1111/j.1911-3846.2011.01108.x.

85.

Crane, A. & Glozer, S. Researching Corporate Social Responsibility Communication: Themes, Opportunities and Challenges. Journal of Management Studies **53**, 1223–1252 (2016).

86.

Brown, J. A., Clark, C. & Buono, A. F. The United Nations Global Compact: Engaging Implicit and Explicit CSR for Global Governance. Journal of Business Ethics **147**, 721–734 (2018).

87.

Margolis, J. D. & Walsh, J. P. Misery Loves Companies: Rethinking Social Initiatives by Business. Administrative Science Quarterly **48**, (2003).

88.

Margolis, J. D., Elfenbein, H. A. & Walsh, J. P. Does it Pay to Be Good...And Does it Matter? A Meta-Analysis of the Relationship between Corporate Social and Financial Performance. SSRN Electronic Journal (2009) doi:https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=1866371.