

Responsible Leadership Reading List

[View Online](#)

Acquier, Aurélien, Jean-Pascal Gond, and Jean Pasquero, 'Rediscovering Howard R. Bowen's Legacy', *Business & Society*, 50.4 (2011), 607-46
<<https://doi.org/10.1177/0007650311419251>>

Ashley, Louise, and Laura Empson, 'Understanding Social Exclusion in Elite Professional Service Firms: Field Level Dynamics and the "Professional Project"', *Work, Employment and Society*, 31.2 (2017), 211-29 <<https://doi.org/10.1177/0950017015621480>>

Athanasopoulou, Andromachi, Amanda Moss Cowan, Michael Smets, and Timothy Morris, 'In Interviews, Female CEOs Say They Don't Expect Much Support — at Home or at Work' <<https://hbr.org/2018/06/in-interviews-female-ceos-say-they-dont-expect-much-support-at-home-or-at-work>>

Badaracco, Joseph L., 'How to Tackle Your Toughest Decisions', *Harvard Business Review* <<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0>>

———, 'We Don't Need Another Hero', in *Harvard Business Review on Corporate Ethics* (Boston: Harvard Business School Publishing, 2003), pp. 1-18
<<https://hbr.org/2001/09/we-dont-need-another-hero>>

Banaji, Mahzarin R., Max H. Bazerman, and Dolly Chugh, 'How (Un)Ethical Are You?' <[https://doi.org/https://s3.amazonaws.com/assets.cce.cornell.edu/attachments/25157/HBR_How_\(Un\)ethical_Are_You.pdf?1502988080](https://doi.org/https://s3.amazonaws.com/assets.cce.cornell.edu/attachments/25157/HBR_How_(Un)ethical_Are_You.pdf?1502988080)>

Bansal, Pratima, and Hee-Chan Song, 'Similar But Not the Same: Differentiating Corporate Sustainability from Corporate Responsibility', *Academy of Management Annals*, 11.1 (2017), 105-49
<https://doi.org/https://www.researchgate.net/publication/315345356_Similar_But_Not_the_Same_Differentiating_Corporate_Sustainability_from_Corporate_Responsibility>

Bazerman, Max H., and Ann E. Tenbrunsel, 'Ethical Breakdowns' <<https://hbr.org/2011/04/ethical-breakdowns>>

Bolden, Richard, 'Distributed Leadership in Organizations: A Review of Theory and Research', *International Journal of Management Reviews*, 13.3 (2011), 251-69
<<https://doi.org/10.1111/j.1468-2370.2011.00306.x>>

Bos, Rene ten, and Hugh Willmott, 'Towards a Post-Dualistic Business Ethics: Interweaving Reason and Emotion in Working Life', *Journal of Management Studies*, 38.6 (2001), 769-93
<<https://doi.org/10.1111/1467-6486.00258>>

Brown, Jill A., Cynthia Clark, and Anthony F. Buono, 'The United Nations Global Compact: Engaging Implicit and Explicit CSR for Global Governance', *Journal of Business Ethics*, 147.4 (2018), 721–34 <<https://doi.org/10.1007/s10551-016-3382-5>>

Bryman, Alan, David Collinson, Keith Grint, Brad Jackson, and Mary Uhl-Bien, *The SAGE Handbook of Leadership* (London: SAGE, 2011)
<<http://ezproxy.library.qmul.ac.uk/login?url=https://www.vlebooks.com/product/openreader?id=QMUL&acclid=7275356&isbn=9781529783872&uid=^u>>

Carli, L. L., and A. H. Eagly, 'Chapter 8: Gender and Leadership', in *SAGE Handbook of Leadership* (London: SAGE Publications Ltd, 2011), pp. 103–17
<<https://www.dawsonera.com/abstract/9781446209875>>

Carroll, Archie, 'A History of Corporate Social Responsibility: Concepts and Practices', in *Oxford Handbook of Corporate Social Responsibility* (Oxford: Oxford University Press, 2009), pp. 19–46
<<http://ezproxy.library.qmul.ac.uk/login?url=https://www.vlebooks.com/product/openreader?id=QMUL&acclid=7275356&isbn=9780191549571&uid=^u>>

Carsten, Melissa K., Mary Uhl-Bien, Bradley J. West, Jaime L. Patera, and Rob McGregor, 'Exploring Social Constructions of Followership: A Qualitative Study', *The Leadership Quarterly*, 21.3 (2010), 543–62 <<https://doi.org/10.1016/j.leaqua.2010.03.015>>

Chatterji, A. K., and M. W. Toffel, 'Assessing the Impact of CEO Activism'
<<https://journals.sagepub.com/doi/10.1177/1086026619848144>>

———, 'The Power of C.E.O. Activism', 2016
<<https://www.nytimes.com/2016/04/03/opinion/sunday/the-power-of-ceo-activism.html>>
Chin, M. K., Donald C. Hambrick, and Linda K. Treviño, 'Political Ideologies of CEOs', *Administrative Science Quarterly*, 58.2 (2013), 197–232
<<https://doi.org/10.1177/0001839213486984>>

Chun, Rosa, Antonio Argandoña, Christine Choirat, and Donald S. Siegel, 'Corporate Reputation: Being Good and Looking Good', *Business & Society*, 2019
<<https://doi.org/10.1177/0007650319826520>>

Crane, Andrew, and Sarah Glozer, 'Researching Corporate Social Responsibility Communication: Themes, Opportunities and Challenges', *Journal of Management Studies*, 53.7 (2016), 1223–52 <<https://doi.org/10.1111/joms.12196>>

Crane, Andrew, and Dirk Matten, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, *Business Ethics*, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, Business Ethics, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, Business Ethics, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, Business Ethics, 4th Revised edition (Oxford: Oxford University Press, 2016)

———, Business Ethics, 4th Revised edition (Oxford: Oxford University Press, 2016)

Crane, Andrew, Guido Palazzo, Laura J. Spence, and Dirk Matten, 'Contesting the Value of "Creating Shared Value"', *California Management Review*, 56.2 (2014), 130–53
<<https://doi.org/10.1525/cmr.2014.56.2.130>>

Daft, Richard L., *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2017)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

———, *Leadership Experience*, 7th edition (Mason, OH: Cengage Learning, Inc, 2016)

Daft, Richard L., and Patricia G. Lane, *The Leadership Experience*, Seventh edition (Boston, MA, USA: Cengage Learning, 2018)

Edgecliffe-Johnson, Andrew, 'Beyond the Bottom Line: Should Business Put Purpose before Profit?' (*Financial Times*, 2019)
<<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0>>

Gaines-Ross, L., 'Gaines-Ross, L. (2016) Is It Safe for CEOs to Voice Strong Political Opinions? *Harvard Business Review*', 2016
<<https://hbr.org/2016/06/is-it-safe-for-ceos-to-voice-strong-political-opinions>>

Gellerman, Saul W., 'Why "good" Managers Make Bad Ethical Choices', in *Harvard Business Review on Corporate Ethics* (Boston: Harvard Business School Publishing, 2003), pp. 49–66
<<https://hbr.org/1986/07/why-good-managers-make-bad-ethical-choices>>

Gentile, Mary C., 'Educating for Values-Driven Leadership: Giving Voice to Values. Case Exercise: Tale of Two Cities', in *Giving Voice to Values: How to Speak Your Mind When You Know What's Right* (New Haven: Yale University Press, 2010), pp. 3–30
<<https://ebookcentral.proquest.com/lib/gmul-ebooks/detail.action?docID=3420959>>

———, 'Educating for Values-Driven Leadership: Giving Voice to Values. Chapters 1 and 2.', in *Giving Voice to Values: How to Speak Your Mind When You Know What's Right* (New

Haven: Yale University Press, 2010), pp. 3–30
 <<https://ebookcentral.proquest.com/lib/gmul-ebooks/detail.action?docID=3420959>>

Ghoshal, Sumantra, 'Bad Management Theories Are Destroying Good Management Practices', *Academy of Management Learning & Education*, 4.1 (2005), 75–91
 <<https://doi.org/10.5465/amle.2005.16132558>>

'Gond et al. (2018) How ESG Engagement Creates Value for Investors and Companies. Principles for Responsible Investment' <<https://www.unpri.org/download?ac=4637>>

Guerrero, Laura, and W. Glenn Rowe, 'Case: Goedehoop: Social Issues Become Strategic', in *Cases in Leadership*, 3rd Revised edition (Thousand Oaks: SAGE Publications Inc, 2012), pp. 301–16

———, 'Case: Marimekko', in *Cases in Leadership*, 3rd Revised edition (Thousand Oaks: SAGE Publications Inc, 2012), pp. 425–35

———, 'Case: Tata: Leadership with Trust', in *Cases in Leadership*, 3rd Revised edition (Thousand Oaks: SAGE Publications Inc, 2012), pp. 448–63

Hansen, Hans Krause, 'Case: Siemens AG (in Chapter 16)', in *Corporate Social Responsibility* (Cambridge: Cambridge University Press, 2017), pp. 421–26

Hoobler, Jenny M., Courtney R. Masterson, Stella M. Nkomo, and Eric J. Michel, 'The Business Case for Women Leaders: Meta-Analysis, Research Critique, and Path Forward', *Journal of Management*, 44.6 (2018), 2473–99
 <<https://doi.org/10.1177/0149206316628643>>

"I Try to Spark New Ideas" - Interview with IMF Managing Director Christine Lagarde
 <<https://hbr.org/2013/11/i-try-to-spark-new-ideas>>

Iszatt-White, Marian, 'Chapter 2: Mapping the Terrain of Responsible Leadership: Something Old, Something New, Something Borrowed, Something Green.', in *Responsible Leadership* (London: Taylor & Francis Ltd, 2016), pp. 23–39
 <<https://www.taylorfrancis.com/books/9781315679822>>

Jackson, Brad, and Ken W. Parry, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Leadership*, Third edition (Los Angeles: SAGE, 2018)

———, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Leadership*, Third edition (Los Angeles: SAGE, 2018)

———, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Leadership*, Third edition (Los Angeles: SAGE, 2018)

———, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Leadership*, Third edition (Los Angeles: SAGE, 2018)

———, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying Leadership*, Third edition (Los Angeles: SAGE, 2018)

———, *A Very Short, Fairly Interesting and Reasonably Cheap Book about Studying*

Leadership, Third edition (Los Angeles: SAGE, 2018)

Kaplan, Robert S., 'What to Ask the Person in the Mirror'

<https://qmul.summon.serialssolutions.com/#!/search?bookMark=ePnHCXMwbV1PC4lwFPdgZIFfIXYouiSUc24eI4o-QJ3H5lQkMnH6_XtvGnjoMjb4bYw3-L297f1Ze6FC3-ymdzFcxp8xYTCnyKUXYG2kFHTUyttiomerSf4iyLwKzSevum6Ru3Ohddx26Ci5KOJMi9Py-G4A9n7fr43KPpqoBUQXaikaMF0xoISm8DYicCuiUPOMs06eUa6NyzkwSc33UICbUGDDptWFFGgsjYo35A_fjuj9uliBxfEZXTQHWuMTgUYwXxXrKuxGJZC4xm0KD7hqVGqyVZ7CMelzfgoA7zHBTdUloLNrf9g98M23AqUTZjnkn5E9c9AvMLmcM>

Kellerman, Barbara, 'Bad Leadership: What It Is, How It Happens, Why It Matters. Chapters 1 & 2', in *Bad Leadership* (Harvard Business Review Press, 2004), pp. 3-28

<<https://ebookcentral.proquest.com/lib/qmul-ebooks/detail.action?docID=5181979>>

Kelley, R. E., 'In Praise of Followers.', 1988

<<https://hbr.org/1988/11/in-praise-of-followers>>

Koehn, Daryl, 'East Meets West: Toward a Universal Ethic of Virtue for Global Business', *Journal of Business Ethics*, 116.4 (2013), 703-15

<<https://doi.org/10.1007/s10551-013-1816-x>>

Kolko, Jon, 'The Authenticity Problem', *Interactions*, 16.6 (2009)

<<https://doi.org/10.1145/1620693.1620713>>

Lemoine, G. James, Chad A. Hartnell, and Hannes Leroy, 'Taking Stock of Moral Approaches to Leadership: An Integrative Review of Ethical, Authentic, and Servant Leadership', *Academy of Management Annals*, 13.1 (2019), 148-87

<<https://doi.org/10.5465/annals.2016.0121>>

Margolis, Joshua D., Hillary Anger Elfenbein, and James P. Walsh, 'Does It Pay to Be Good...And Does It Matter? A Meta-Analysis of the Relationship between Corporate Social and Financial Performance', *SSRN Electronic Journal*, 2009

<https://doi.org/https://papers.ssrn.com/sol3/papers.cfm?abstract_id=1866371>

Margolis, Joshua D., and James P. Walsh, 'Misery Loves Companies: Rethinking Social Initiatives by Business', *Administrative Science Quarterly*, 48.2 (2003)

<<https://doi.org/10.2307/3556659>>

Matten, Dirk, and Jeremy Moon, '"Implicit" and "Explicit" CSR: A Conceptual Framework for a Comparative Understanding of Corporate Social Responsibility', *Academy of Management Review*, 33.2 (2008), 404-24 <<https://doi.org/10.5465/amr.2008.31193458>>

Micewski, Edwin R., and Carmelita Troy, 'Business Ethics - Deontologically Revisited', *Journal of Business Ethics*, 72.1 (2007), 17-25

<<https://doi.org/10.1007/s10551-006-9152-z>>

Michael E., Porter, and Kramer Mark R., 'Strategy and Society: The Link between Competitive Advantage and Corporate Social Responsibility', 84 (2006)

<<https://doi.org/http://sustainability.psu.edu/fieldguide/wp-content/uploads/2015/08/Strategy-and-Society-The-link-between-competitive-and-advantage-and-corporate-social-responsibility.pdf>>

Moody-Stuart, Mark, *Responsible Leadership* (Routledge, 2017)

<<https://doi.org/10.4324/9781351277167>>

O'Dwyer, Brendan, 'The Case of Sustainability Assurance: Constructing a New Assurance Service', *SSRN Electronic Journal*, 2011

<<https://doi.org/https://onlinelibrary.wiley.com/doi/full/10.1111/j.1911-3846.2011.01108.x>>

Paine, Lynn Sharp, 'Managing for Organizational Integrity', in *Harvard Business Review on Corporate Ethics* (Boston: Harvard Business School Publishing, 2003), pp. 85–112

<<https://hbr.org/1994/03/managing-for-organizational-integrity>>

Parmar, Bidhan L., R. Edward Freeman, Jeffrey S. Harrison, Andrew C. Wicks, Lauren Purnell, and Simone de Colle, 'Stakeholder Theory: The State of Art', *The Academy of Management Annals*, 4.1 (2010), 403–45

<https://doi.org/https://www.researchgate.net/publication/235458104_Stakeholder_Theory_The_State_of_the_Art>

Pless, Nicola M., and Thomas Maak, 'Responsible Leadership: Pathways to the Future', *Journal of Business Ethics*, 98.S1 (2011), 3–13

<<https://doi.org/10.1007/s10551-011-1114-4>>

Porter, Michael E., and Mark R. Kramer, 'Creating Shared Value: How to Reinvent Capitalism and Unleash a Wave of Innovation and Growth', 89.1–2 (2011)

<https://qmul-summon-serialssolutions-com.ezproxy.library.qmul.ac.uk/#!/search?bookMark=ePnHCXMwZV3LCslwEOyhggr-w168WUlbW603EcUP0HPZJukDtIWm1d93NxapeMlpkkvCZAdmd-bOAtmbXXe2h0u5Iyacjily5qRHWxfVBZiS3dbA8631HsrmbV0Dra6s7xok2gCNyjjAA9LX0Nd3jaYEhBc-NTQ5VN8IUQsoSMJyo8wkpzvUC8ft2p7Y9nY-XY8Xb0gZ8AqSQ0Rckh4K-hEp hzz3VbxTqjVCKutDkQTox0JmMXekqnAnUAsVqUDSL-hvtIjkESfurj_nMqWn_C66FiUO9vam1jx hKT0EG26rDhOO51r-bGBTOjFxbg0xv7jVCDeEUtjiWLabP_gb5S5zhQ>

Rasche, Andreas, Mette Morsing, and Jeremy Moon, 'Case: Volkswagen (in Chapter 1)', in *Corporate Social Responsibility* (Cambridge: Cambridge University Press, 2017), pp. 22–25

<<https://books.google.co.uk/books?id=EDAoDgAAQBAJ&pg=PA22&lpg=PA22&dq=volkswagen:+engineering+and+the+truth+rasche&source=bl&ots=eOpYifohkW&sig=TakepYCcTCDmgL6puQtFblpk9s&hl=en&sa=X&ved=2ahUKewiWhcTGnubfAhVwRxUIHTXjBn8Q6AEwBnoECAIQAQ#v=onepage&q=volkswagen%3A%20engineering%20and%20the%20truth%20rasche&f=false>>

Schwartz, Mark S., 'Ethical Decision-Making Theory: An Integrated Approach', *Journal of Business Ethics*, 139.4 (2016), 755–76 <<https://doi.org/10.1007/s10551-015-2886-8>>

Sims, Ronald R., and Johannes Brinkman, 'Leaders as Moral Role Models: The Case of John Gutfreund at Salomon Brothers', *Journal of Business Ethics*, 35.4 (2002), 327–39

<<https://doi.org/10.1023/A:1013826126058>>

Stout, Lynn A., 'The Problem of Corporate Purpose', 2012

<https://www.brookings.edu/wp-content/uploads/2016/06/Stout_Corporate-Issues.pdf>

UHL-BIEN, MARY, and MELISSA K. CARSTEN, 'Being Ethical When the Boss Is Not', *Organizational Dynamics*, 36.2 (2007), 187–201

<<https://doi.org/10.1016/j.orgdyn.2007.03.006>>

Uhl-Bien, Mary, Ronald E. Riggio, Kevin B. Lowe, and Melissa K. Carsten, 'Followership Theory: A Review and Research Agenda', *The Leadership Quarterly*, 25.1 (2014), 83-104
<<https://doi.org/10.1016/j.leaqua.2013.11.007>>

Valente, Mike, 'Case: TerraCycle (in Chapter 4)', in *Corporate Social Responsibility* (Cambridge: Cambridge University Press, 2017), pp. 105-6

Yukl, G. A., 'Chapter 1: Introduction and Overview', in *Leadership in Organizations Global Edition*, 8th edition (Harlow: Pearson Education Limited, 2012), pp. 17-23
<<https://www.vlebooks-com.ezproxy.library.qmul.ac.uk/vleweb/Product/Index/436449?page=0>>

Yukl, G.A., 'Chapter 13: Ethical Leadership', in *Leadership in Organizations Global Edition*, 8th edition (Harlow: Pearson Education Limited, 2012), pp. 328-46
<<http://ezproxy.library.qmul.ac.uk/login?url=http://www.vlebooks.com/vleweb/product/openreader?id=QMUL&isbn=9780273765707&uid=^u>>

Yukl, Gary A., 'Chapter 14: Cross-Cultural Leadership and Diversity', in *Leadership in Organizations Global Edition*, 8th edition (Harlow: Pearson Education Limited, 2012), pp. 347-66
<<https://www.vlebooks-com.ezproxy.library.qmul.ac.uk/vleweb/Product/Index/436449?page=0>>

Zane, Danny, Julie Irwin, and Rebecca Walker Reczek, 'Why Companies Are Blind to Child Labor', *Harvard Business Review* (Harvard Business Review)
<<https://doi.org/http://wt3cf4et2l.search.serialssolutions.com/ejp/?libHash=WT3CF4ET2L#/?language=en-gb&titleType=JOURNALS&beginPage=0>>